



Attendance:	Board Members: Amanda Burnside (AB) Col Andrew Dawes (AD) Doug Gale (DG) – joined meeting at 10.20am John Mortimer (JM) – Chairman Alex Reed (AR) David Renard (DR) Baroness Scott of Bybrook OBE (JS) Mark Smith (MS) Peter Wragg (PW) – Deputy Chairman	Board Advisers and Observers: Paddy Bradley (PB) Cllr Pauline Church (PCh) Alistair Cunningham (AC) – Ian Durston (ID) Karen Leigh, BEIS – stepped out at 9.55am and returned during the break Philippa Venables (PV)
Apologies:	Susie Kemp (SK) Cllr Oliver Donachie (OD) Tim Martienssen (TM) Adam Schallamach (AS)	
Guest(s):	Tim Dobrashian (TD), Wiltshire Council, Parvis Khansari (PK)– Wiltshire Council Leanne Kendrick (LK) - Wiltshire Council Debby Skellern (DS), SWLEP Richard Walters (RW)– Wiltshire Council	
Chairman:	John Mortimer	
Minutes:	Deborah House (DKH)	
Location:	Kennett Room, County Hall, Bythesea Road, Trowbridge, BA14 8JN	

Item	Narrative	Deadline
1.0	Welcome / Apologies / Conflicts of Interest	
	<p>The meeting opened at 9.30am and the Chairman welcomed attendees, in particular representatives from Salisbury organisations attending as members of the public. Apologies were noted.</p> <p>The Chairman advised the Board that Adam Schallamach had tendered his resignation, as his interim role in Luxemburg had been offered on a permanent basis. The Chairman offered his thanks to AS for the great support and enthusiasm shown during his time on the Board. Even whilst overseas, AS had maintained close contact and given opinion by email or telephone whenever necessary. AS had requested to maintain his involvement as a special advisor on investment decisions when required.</p> <p>The Board AGREED to Adam Schallamach taking on a role as an advisor for investment decisions.</p> <p>The Chairman updated the Board on arrangements for recruiting new directors for the Board under its new identity as an incorporated body.</p>	



Item	Narrative	Deadline
	<p>JM reminded attendees of the Conflict of Interests policy:</p> <ul style="list-style-type: none"> • JM advised his Conflict with a recipient of a GPIF loan which was due to be issued shortly; • PW stated his Conflict regarding the LGF General Account for the Royal Artillery Museum (RAM); • AR stated his Conflict regarding the IoT, as Catalent was a named partner; • AB stated her Conflict regarding LGF3 and the ongoing projects for Wiltshire College at the Salisbury and Lackham campuses, Item 5.3; • Cllr Church stated her Conflict regarding potential allocation of £1.1m of funds for Salisbury, Item 5.1, as she operated a shop in the City. <p>Clarification was sought on the position of Cllr Church regarding the Salisbury items. As Cllr Church was a non-voting member of the Board she would be able to take part in the discussions on matters of information.</p>	
2.0	Review of Minutes and Matters Arising	
2.1	The minutes of the Board Meeting held on 23 January 2019 were reviewed and approved.	
2.2	<p>Matters Arising not on the agenda:</p> <ul style="list-style-type: none"> • Incorporation - AC and SK and respective legal teams to meet with PB to ensure clarity about governance arrangements in the transition from the “old” SWLEP to the “new” SWLEP Ltd. This meeting had taken place and work was on-going. • Spending plan for additional funding – PB and AB to draft a proposal to take to the Skills & Talent Subgroup for discussion on SAP vs Employment Boards. Discussions had taken place at the Skills & Talent Subgroup on 5 March 2019. • Business Cases – many of the Business Cases which were due to come to this meeting had been deferred. The Salisbury regeneration and Wiltshire College Salisbury campus would be discussed today. 	
3.0	<p>Submitted Questions</p> <p>No questions from the public had been submitted.</p>	
4.0	Strategic Developments	
4.1	<p>SWLEP Incorporation progress report</p> <p>PB introduced the paper and updated the meeting on the progress of the incorporation:</p> <ul style="list-style-type: none"> • both legal teams had met with the SWLEP for on-going discussions; • every LEP in the country had to have an Accountable Body within its geographical area in order to receive funds from Government. SWLEP's 	



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	<p>Accountable Body was Wiltshire Council. It provided a key role in giving assurance that the SWLEP Board was using the money legally and correctly. Swindon Borough Council was involved because of its involvement in schemes, so there were therefore three parties to the Accountable Body Agreement, Wiltshire Council, Swindon Borough Council and SWLEP;</p> <ul style="list-style-type: none">• the back-office services performed by Wiltshire Council were outside this agreement;• SWLEP Ltd would take on operational responsibility from 1 April 2019. The document was nearly finalised with the wording in red text still to be clarified and agreed. The Board was requested to give delegated responsibility to the Chair for these amendments;• there was still a need to agree the Accountable Body charges for that function;• Board members who had indicated that they wished to transfer to the new incorporated body as directors of SWLEP Ltd needed to be formally appointed by the founding directors, JM and PW, at the next Board Meeting, which would take place as the inaugural meeting of SWLEP Ltd;• SWLEP Ltd needed a minimum of 14 members to operate;• SWLEP needed to increase diversification on its Board, and government was requesting the make-up be a third of women members by 2020 and half by 2023. Informal contacts had been made by taking advantage of existing networks, but the formal recruitment process would start soon to bring an additional 4/5 members on board;• it was hoped new members would be in post by July 2019;• a bank account had already been set up and formal ID checks were being carried out today after the meeting;• capital monies would stay within Wiltshire Council accounts and SWLEP Ltd would receive the revenue funding, both the operational budget to run the SWLEP and the interest generated by the Local Growth Deal and the GPIF loans capital funds;• SWLEP Ltd would then be responsible for auditing etc;• Wiltshire Council would check appropriate use of the capital monies and seek assurance of SWLEP management of revenue funds through knowledge of appropriate financial management systems and audit arrangements;• currently in the process of finalising the Asset Transfer Agreement, which would transfer IP and reports etc from Wiltshire Council, and if necessary from Swindon Borough Council, to SWLEP Ltd;• any current core staff had been recruited and employed by Wiltshire Council;• with the incorporated status, SWLEP Ltd was looking to transfer staff across to the new company. This would mean increased costs because of pension provision etc, but the process was in train and it was hoped would be completed by July 2019;• the meeting was advised that papers were going through Wiltshire Council's Cabinet on Tuesday, 26 March on this matter;	



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	<ul style="list-style-type: none"> this staggered approach would mean that there would be an HR charge covering the interim period and SWLEP Ltd was awaiting advice of costs; the meeting was assured that there would be enough reserves in case of future redundancies; and the accountancy contract had recently been awarded to Monahans. <p>Clarification was sought by Wiltshire Council ahead of its Cabinet meeting of the status of SWLEP Ltd becoming a membership organisation. The meeting was advised that the Articles of Association at a previous Board Meeting gave details of the membership arrangements. The SWLEP Ltd will keep its governance procedures under review and will take stock of how effectively it is operating as part of these procedures.</p> <p>Appreciation was extended to DS for her continued hard work on these subjects and for a job well done.</p> <p>The SWLEP Board: NOTED the progress made on SWLEP incorporation; AGREED to delegate the approval of the final draft of the accountable body agreement to the SWLEP Chairman; and AGREED to delegate the approval of the Accountable Body costs to the SWLEP Chairman.</p>	
4.2	<p>Governance Framework</p> <p>DS spoke to the paper.</p> <p>The Board was being asked at this stage just to approve the updates to the Governance Framework necessary to make the SWLEP compliant with the National Assurance Framework and so enable the Government to authorise the release of both revenue and capital funding for 2019-20.</p> <p>The newly incorporated SWLEP would then need to make further amendments to its assurance mechanisms to reflect its changed status, but these are not related to compliance with the National Assurance Framework and are not required by the end of March 2019.</p> <p>Work is underway and a further amended Governance Framework will be brought to the SWLEP Board meeting in May 2019.</p> <p>The Joint Strategic Economic Committees would continue until the next iteration of the Framework.</p> <p>Action: relevant attendees were asked to ensure the JSEC meetings were in their diaries in the short term.</p> <p>The SWLEP Board: APPROVED the changes which have been made to the Governance Framework so that it is compliant with the National Local Growth Assurance Framework guidance (January 2019); NOTED the additional work required to the Governance Framework to support the operation of SWLEP Limited; and</p>	<p>May '19</p> <p>asap</p>



Item	Narrative	Deadline
	AGREED that the final version of the Governance Framework for SWLEP Limited is presented to the SWLEP Board at a future meeting and by July 2019 at the latest.	
5.0	Local Growth Deal	
5.1	<p>South Wiltshire Recovery Plan – proposals for the reallocation of funding from the Local Growth Deal</p> <p>At this point, the Chairman stepped out of the room and handed chairmanship to the Deputy Chairman before returning to the Chair a few minutes later.</p> <p>TD presented to the meeting on plans for Salisbury. (Presentation attached.) SWLEP had re-allocated £1.1m from Local Growth deal funding for projects in South Wiltshire, of which £100k had already been agreed for the development of the Illuminating Salisbury project. In addition, there was a separate report on the agenda detailing proposed costing for a development project focussed on Porton Science Park.</p> <p>Further funding was now requested for:</p> <ul style="list-style-type: none"> • the Fisherton Gateway project; • transformative transport accessibility programme; and • to reduce congestion on Southampton Road and the A36 college roundabout. <p>The first two points were detailed below. TD showed images of how the Fisherton Gateway area currently looks and contrasted with the conceptual images of how it would look after the project had been completed, showing a more welcoming approach on arrival at the station into the City.</p> <p>As the sums requested were not for capital projects, Wiltshire Council advised that it would underwrite these sums until such time as these plans matured into capital projects. If that failed to happen, Wiltshire Council would refund the amount to SWLEP Ltd.</p> <p>After the novichok incident, there had been an opportunity to take the city to another level. The incident had brought people together, which was reflected by the number of people from Salisbury organisations at this meeting.</p> <p>The Government had recently announced the Future High Streets Fund and Wiltshire Council was keen to follow up on the opportunity this funding provided, and would shortly be submitting an Expression of Interest. SWLEP was asked to support the submission of the EoI, indicating the collaborative nature of the project. SWLEP funding would get the Council over this first phase and demonstrate its commitment to the project. This initial funding would progress the planned activity so that if successful, the projects would be in a good state to commence implementation. The necessary capital funding for implementation would come from the Government via the Future High Street fund. The Government would want quick delivery within the timeframe of the current spending plan (up to March 2021).</p>	



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	<p>In order to realise the growth in student numbers, there would need to be a step change in Salisbury to attract them to study in the City.</p> <p>There was discussion around the value of the project and what the £350k request would be used for. SWLEP monies would contribute towards the preliminary work of a detailed programme, a technical report, for example, what to do with the station forecourt and buildings, and an options review which would take the project to RIVA Stage 2. If this money were to be approved, the project would then be included in the performance management reports to the Board, overseen by Ian Durston, SWLEP Programme Manager.</p> <p>If the Council were to be successful in securing Future High Streets Funding, further aspects of the projects would go out to commission. TD indicated that if SWLEP capital funding remained unallocated, he would then seek money to advance further the Salisbury projects.</p> <p>PK explained the issues to be addressed to transform residents' and visitors access to Salisbury City Centre.</p> <p>The Board needed to be engaged in prioritisation of the projects and ID was charged with drafting the spending plan for this money.</p> <p>It was commented that doing a thorough piece of initial work was very important to the overall success of any project and this was noted.</p> <p>The SWLEP Board: APPROVED £0.300m for the development of the Fisherton Gateway project, and indicative support for further funding subject to availability and progress; APPROVED £0.250m to develop a transformative transport accessibility programme to encourage residents and businesses to shop and spend their time and money in Salisbury and therefore support business activity and employment; on the understanding that Wiltshire Council would underwrite the projects until such time as they matured into capital projects.</p> <ul style="list-style-type: none"> • to reduce congestion on Southampton Road and the A36 college roundabout. <p>PK spoke to the meeting and explained that the Southampton Road and college roundabout was currently the biggest pinch point in the county. This road was managed by Highways England (HE) and was the only trunk road to go through an historic city in the country and the congestion was choking the city's economy. Highways England was reviewing this area only from a housing allocation stand point and Wiltshire Council wanted to remove the traffic pressure. Agreement with HE was needed to improve the economy of the City and the SWLEP contribution would highlight the economic issue for Salisbury.</p> <p>The comment was made that HE was not short of funding to develop this project, but that it needed to be moved further up its list of priorities.</p>	



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	<p>The general opinion of the Board was that it would want to assist Wiltshire Council in getting action from Highways England on this road, but wanted a firm commitment from Highways England that it would make this a serious consideration before the Board allocated any funds to coming up with a proposal for the scheme.</p> <p>Action: Wiltshire Council and SWLEP to meet with Highways England to reinforce the importance of this scheme.</p> <p>Action: bring discussions back to the Board in May.</p> <p>The Board: AGREED in principle to support proposals to develop options to reduce congestion on Southampton Road and the A36 college roundabout contingent on Highways England's willingness to work with Wiltshire Council and requested the Council to report back to the May Board meeting, following meeting with Highways England.</p>	<p>April '19 23/05/19</p>
5.2	<p>Project to develop the next phase of Porton Science Park</p> <p>RW presented to the meeting. (Presentation attached.) There had always been the intention to develop the Science Park further, but concept development had paused because of the two incidents in South Wiltshire last year.</p> <p>The Defence Science and Technology Laboratory (Dstl) was growing and investing very heavily in the campus, although Public Health England (PHE) would be relocating to Harlow in 2024. Wiltshire Council was working on re-purposing the asset, particularly for those staff who did not want to relocate, as Health & Life Sciences would be a core activity at Porton for the long-term. The size of the site and its potential for expansion was shown, considering road infrastructure and carparking. There was even a dis-used rail station close to the site which could come back into use and serve both Porton and Boscombe. Businesses in Phase 1 of the Science Park were growing so rapidly that there was concern that they could move out of the county if no grow-on space was developed. There were separate on-going discussions with colleagues at Boscombe, but the whole area was a world-class asset.</p> <p>It was proposed that a Joint Venture be established to move the project forward and it was crucial to involve the partners, like Dstl etc, to offer a superior level of security. The private sector needed to take this forward. Employing a Delivery Director to bring other companies onto the site was essential, but there was discussion on the terms of the contract, as it was felt that with a world-class asset the recruitment search should be extended internationally, and the salary level needed to be attractive enough to interest a person of the right calibre – a base salary with a bonus scheme should be considered.</p> <p>AC advised the meeting that the Science Park's income projection for 2019 / 2020 was £368k gross and that forecast 2021 net income, based on current growth levels, was £100k. The Board fully supported the direction of travel and the concept of further development at Porton, but requested the proposers to reveal with a more-detailed proposal, including projections of revenue, a</p>	



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	<p>job description and person specification, before deciding on the amount of funds to allocate.</p> <p>The LGF allocation of £1.1m to South Wiltshire projects was under pressure as more projects could come forward, so the decision was made to ring-fence the £145k request while the proposal was being drafted.</p> <p>The SWLEP Board: AGREED to reserve a capital allocation of a minimum of £145k to fund the development of a business case for the creation of a world class research facility at Porton Down.</p> <p>Action: PB and AC to work together to decide how that would be written.</p>	
5.3	<p>Wiltshire College Salisbury Campus Business Case – updated following procurement of building contract</p> <p>ID spoke to the paper. The Full Business Case (FBC) could be accessed on the SWLEP website by using the link below.</p> <p>https://swlep.co.uk/docs/default-source/programmes/local-growth-fund-lgf/full-business-cases/wiltshire-college-salisbury-campus---phase-1/fbc-wiltshire-college-salisbury-phase-2.docx?sfvrsn=4de6e6f3_2</p> <p>When the papers had been published, the report from the Independent Technical Assessor (ITA) had not been available. This report had now been received with a satisfactory evaluation, requiring a couple of minor additions cited below. The College was asked to:</p> <ul style="list-style-type: none"> • add cashflow charts to the Finance section; and • establish a plan to monitor the outputs when learners come on board. <p>Work would start on site in May 2019.</p> <p>The SWLEP Board: APPROVED the FBC to enable the contractor to commence on site in May 2019.</p>	
5.4	<p>Commissioning Group Project Highlight Reports</p> <p>ID spoke to the paper and advised that the link to the individual highlight reports was on the SWLEP website, but he would in particular be speaking about the focus projects.</p> <p>Chippenham Station Hub Phase 5 and 1a – development work underway on the forecourt and northern access lift. Phase 2 – Sadler's Mead Car Park submission had gone to the Strategic Planning Committee meeting on 20 March and approval had been granted. The project was therefore in a position to proceed with Phase 2, issuing the tender for the work with construction to start in October 2019.</p>	



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	<p>Phases 3 and 4 - carparking in to North and South of the railway. A contractor had appraised the site and concluded that it would be very difficult to use a modular approach as it was such a long and narrow strip of land, and car parking to the South of the station would have traffic implications. The funding therefore would be used to develop a bus turnaround area and cycle storage in the North and make use of the Bath Road site for car parking, which would also include retail and office facilities. There would also be a bus service to link the Bath Road site to the station. This would take the pressure off station car parking. Detailed proposals would come back to the Board.</p> <p>There was debate on whether this was an appropriate area to be used as a station car park, given the distance from the station, particularly at night. There was a need to maximise parking potential on the rail site and to ensure all possible options had been investigated. Concerns were expressed that GWR was abdicating responsibility for providing additional parking around the station. All concerns were noted.</p> <p>Action: ID to bring options back to next meeting.</p> <p>Yarnbrook / West Ashton Funding had been awarded to the project from the Housing Infrastructure Fund, but the discussions between Wiltshire Council and Homes England to conclude the arrangements had not been completed. The grant assigned was “recoverable” grant funding, which meant reinvesting in other housing in the area. The legal teams were in ongoing discussions with the developer, Persimmon, about this. Previously, construction was expected to start in April 2019, but design work was still to be done by the contractor, so construction would now start in May next year.</p> <p>Salisbury Central car park and The Maltings The Outline Business Case (OBC) had been scheduled to come to this Board Meeting, but was now programmed for July, as technical discussions were ongoing with the ITA on land values. The planning submission for Plot 1 area (gym, restaurants and library) would go to the Strategic Planning Committee in April and, depending on the outcome, construction could start in summer 2019. The Masterplan Plot 3 would go to the Committee in June, with construction due to start in the summer of 2020, if consent were given.</p> <p>The meeting was told that the plans had not been supported by Salisbury City Council and PCh explained that the principle objections had been about core policy, one of which was the rule that a building was recommended to be under 40ft in order to maintain sight line to the Cathedral. The building in the plan was over that height at 49ft. Wiltshire Council’s Team was working with the architect to mitigate this and the Salisbury Masterplan would be in the public domain before the Committee date. The Chairman noted that objections were obviously being considered and addressed.</p> <p>Swindon Bus Boulevard</p>	<p>May ‘19</p> <p>July ‘19</p>



Item	Narrative	Deadline
	<p>The OBC had been scheduled to come to this Board Meeting, but was now coming forward for July, as SBC was still in discussion with the ITA. Preparation work was progressing, such as moving the BT cable, and a bid was about to be submitted to the Future High Streets Fund for the funding gap of £22m.</p> <p>Southern Connector Road (SCR) The Housing Infrastructure Fund (HIF) application was being submitted on Friday, 22 March 2019, which aimed to close the funding gap on this project. The Business Case was currently being reviewed by DfT. The timescales were very tight and discussions were underway with DfT regarding the deadline of March 2021. ID confirmed that the Board would have full access to the DfT's review when available.</p> <p>A420 Gablecross Work was progressing on land acquisition, but negotiations with Sainsbury's were taking longer than expected owing to drainage issues. The milestones had therefore slipped slightly.</p> <p>Wichelstowe Southern Access The procurement process was currently in train. A contractor would be appointed in April 2019 for construction to be completed by March 2021.</p> <p>Outside LGF projects, ID also mentioned:</p> <ul style="list-style-type: none"> • Royal Artillery Museum (RAM) – the first procurement exercise had produced only one submission, so a second tender exercise would be carried out in order to ensure an appropriate value for money comparison could take place. There had been some Board changes at RAM, so the second procurement exercise would be overseen by different board members. <p>ID also mentioned projects which were now completed, these being:</p> <ul style="list-style-type: none"> • A350 dualling; and • LGF Sustainable Transport with additional cycle routes around Swindon. <p>Questions were raised by Board Members that the focus projects did not appear to be moving forward at all, for example, the Yarnbrook / West Ashton project was a year behind what had been said in previous Highlight reports. ID explained that these projects had been placed on the "focus" list because of their complicated nature and potential delays. Hence, why discussions were being held with DfT with regard to the New Eastern Villages retained schemes and with GWR and Network Rail for the Chippenham Station Hub. All schemes were aware of the funding deadline of March 2021.</p> <p>Action: ID to give a detailed look at focus projects for next board meeting.</p> <p>The Chairman urged the scheme promoters to stress to their teams</p>	July '19



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	<p>the importance of hitting the milestones / deadlines. He reminded members that the SWLEP had the mechanism to re-allocate the funding from its LGD projects if there were compelling evidence that the project would not complete in time.</p> <p>The Board: AGREED that the highlight reports were an accurate representation of the current status of all LGF projects.</p>	
5.5	<p>Finance and Outputs Report – Programme budgets</p> <p>ID spoke to the paper. The current forecast underspend figures had increased by £1.4m since the January Board Meeting, so there was a spending curve to climb and meant SWLEP was £16.51m behind profile this year. The question was raised as to how SWLEP compared to other LEPs in this regard and whether there were any benchmarks. This information was not publicly available, but this year's Annual Performance Reviews had been more focussed on delivery, which therefore also reflected Government's concern.</p> <p>ID also advised of an additional item for the paper which was the Summary of the Outputs. This information was that supplied to BEIS.</p> <p>The Board: APPROVED the paper as an accurate summary of the current LGF financial position.</p>	
6.0	SWLEP Core Activity	
6.1	<ul style="list-style-type: none"> Chairman's update <p>The list of meetings the Chairman had attended since the last meeting was in the published Board pack. No additional questions were raised.</p>	
6.2	<ul style="list-style-type: none"> Director's Report <p>The activities were listed in the published Board pack. No additional questions were raised.</p> <p>The Board: NOTED the contents of the Chairman's and Director's reports.</p> <p>In addition, the Chairman mentioned the situation regarding Honda's intention to close its Swindon plant, which was announced on 19 February 2019. The Secretary of State for Business Energy and Industrial Strategy, Greg Clark, had quickly established a Task Force and SBC and SWLEP were now heavily involved in the process, with support from Wiltshire Council including providing lessons learned from the Salisbury experience.</p> <p>The focus was on trying to persuade Honda to stay in Swindon, but if this was unsuccessful, the groundwork for different scenarios was being prepared.</p>	
7.0	AOB	
	None	



Item	Narrative	Deadline
	Date of next meeting / Closing remarks	
	<p>The next meeting was scheduled for Thursday, 23 May 2019 at The National Self-build and Renovation Centre, Lydiard Fields, Great Western Way, Swindon, SN5 8UB.</p> <p>The Chairman advised that he would not be attending the meeting, but that the Deputy Chairman would be available to take the meeting.</p>	
	<p>Future Meetings</p> <p>Wednesday, 24 July 2019 Ceres Hall, The Corn Exchange, Market Place, Devizes, SN10 1BN</p> <p>Thursday, 26 September 2019 Auditorium, Aspire Business Centre, Ordnance Road, Tidworth, SP9 7QD</p> <p>Wednesday, 27 November 2019 Committee Room 6, Civic Offices, Swindon Borough Council, Euclid Street, SN1 2JH</p> <p>Year 2020, all locations to be confirmed Wednesday, 22 January 2020 Wednesday, 25 March 2020 Thursday, 21 May 2020 Wednesday, 22 July 2020 Wednesday, 23 September 2020 Wednesday, 25 December 2020</p>	
	Close of Public Meeting at 12.40pm.	

Sumner
23 May 2019

South Wiltshire Recovery Programme

20th March 2019

Tom Dobrashian,
Interim Programme Director

overview

- ▶ South Wilts Recovery
- ▶ High Street Eol
- ▶ Vision
- ▶ Projects

What is the Future South Wiltshire Programme

- ▶ Following the incident on 4th March 2018, there has been a significant impact on the communities of Salisbury and Amesbury, both in terms of well-being and economic vitality.
- ▶ The long-term programme aims to deliver a **step change in the economic vitality of the area, as well as safeguarding and enhancing community wellbeing**
- ▶ Projects were developed from the Recovery Process, partner input or pre-existed
- ▶ These now form part of a coherent programme of change
- ▶ Seeking to build on opportunities such as the Future High Street Fund

What is the Future South Wiltshire Programme

The programme will deliver projects that align with the following themes:

- ▶ Economic Growth
 - ▶ Infrastructure
 - ▶ Cultural
 - ▶ Tourism
 - ▶ Community & Wellbeing
-
- ▶ The pillars report to an Operations Board. This Board comprises strategic delivery partners in Salisbury and Amesbury - the Local Enterprise Partnership, VisitWiltshire, Wiltshire Creative, the City and Town Council
 - ▶ The Operations Board is responsible to Wiltshire Council's Cabinet as the Accountable Body for the funding from Government.
 - ▶ In addition, the Operations Board reports in to the South Wiltshire Economic Task Force, chaired by John Glen MP. This board provides political and strategic oversight
 - ▶ A small Programme team supports the Operations Board and Pillar Chairs

Operational Reporting:

The Operations Board liaises with BEIS, lead Government Department for Recovery. The ministerial champion is Lord Henley

Wiltshire Cabinet
Lead Member: Cllr Pauline Church

South Wiltshire Economic Task Force
Chair: John Glen MP

Operations Board
Members: Wiltshire Council, Swindon and Wiltshire Local Enterprise Partnership, Visit Wiltshire, Wiltshire Creative, Salisbury City Council, Amesbury Town Council

Economic

Infrastructure

Culture

Tourism

Community & Wellbeing

Economic Reference Group

Consultation

Steering and Sponsor Groups

Visit Wiltshire Members Group

Voluntary and Community Sector

Public Engagement

The Projects

Economic Growth

Porton Science Park

Boscombe Down

High Street Revitalisation

Business Support

Skills

Digital Connectivity

Infrastructure Enhancements

Area Framework

The Maltings

Fisherton Street

Salisbury Station

Town Centre Interventions

Transport Improvements

A303 Upgrade

Visitors & Tourism

Salisbury Brand Positioning

Discover England Fund

Develop & enhance visitor attractions

Amesbury History Centre

Accommodation

Culture

Cultural Strategy

Developing a Cultural Quarter

Illuminating Salisbury

Cathedral 800th Anniversary

Salisbury International Arts Festival

Communities & Wellbeing

Longitudinal Study on Impact

Air Quality Measures

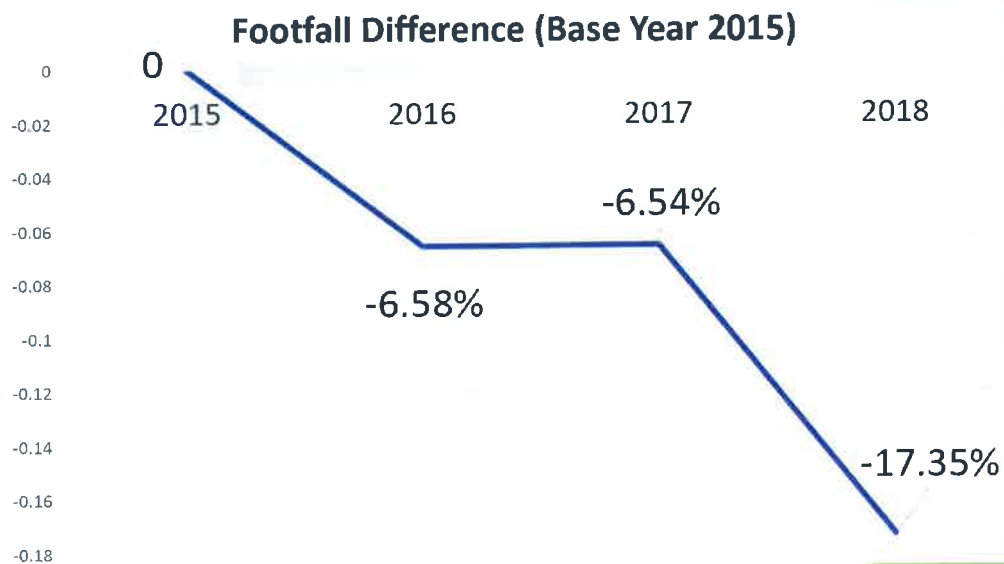
Support for Residents

Beat the Street Campaign

High Street Eol - Key messages

- Salisbury's City Centre retail & high street offer is under threat.
- Salisbury's 'high street' is central to the South Wilts Economy
- High Street Fund is tremendous opportunity
- Engagement has been strong
- Vision - seeking change
- SWLEP funding vital.

Our retail & high street offer is under pressure.



Salisbury 'high Street' is a driver of Economic Growth

- SCC high street has over significant jobs in retail and hospitality/leisure which are at risk
- Salisbury is already a tourist attraction and provides Wiltshire a key anchor alongside Stonehenge for attracting visitors
- Future prosperity linked to Boscombe and Science Park will need Salisbury to attract employers and employees to South Wiltshire.
- Salisbury has the opportunity itself to support growth.

High street fund tremendous opportunity

- The 'recovery' economic programme has the high street as a focus.
- High street funding announced in Dec '18 - EoI by March 22nd.
- Wiltshire Council is working with partners on Expression of Interest
- If we are successful then project funding could come through in the summer.
- SWLEP support vital - funding and alignment.

Strategic ambition: 4 themes

1. Ensure a great experience of the high street
2. Tourist destination
3. Bring young people into the city
4. Support businesses growth.

Projects

- ▶ 1. Station Quarter
- ▶ 2. Fisherton City Gateway
- ▶ 3. Heritage high street living
- ▶ 4. Artisan Arcade: live/make/sell space + river frontage
- ▶ 5. Transport projects: accessibility and way-finding
- ▶ 6. Illuminating Salisbury, a major new tourist attraction
- ▶ (and Maltings)



Proposals to develop the next phase of the Porton Science Park

Richard Walters
Wiltshire Council



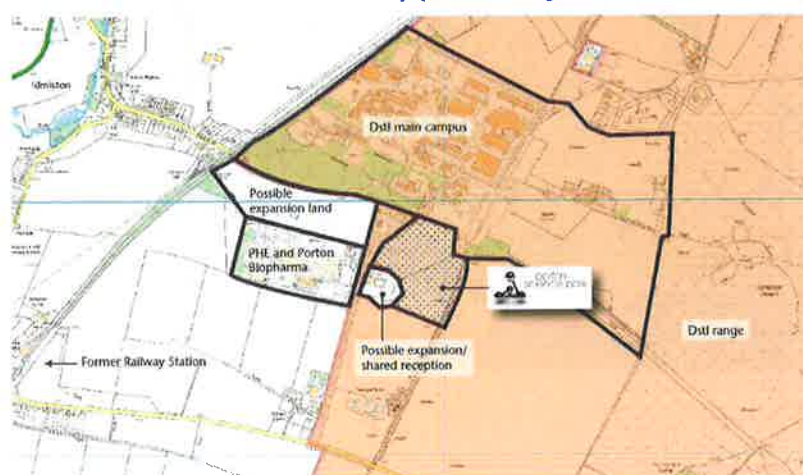
Porton Science Park opened
last year, and is now home
to fourteen companies with
139 members of staff.



Current Status

- Porton Campus in a period of transition
- Major investment & change underway
- Science Park – Phase 1 – very successful
- Campus – wide approach proposed
- Business Plan in development

Scale of the Opportunity



Scale of the Opportunity



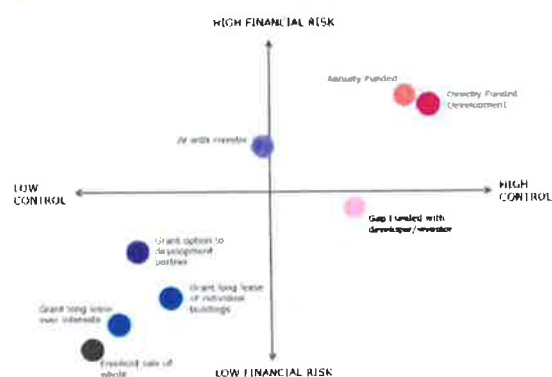
Project Partners



Science Park – Delivery Model

- Currently Council-led
- Long lease from dstl
- Direct control – has ensured delivery in initial stages
- Future approaches
 - Private sector investment
 - Control vs risk
 - Spectrum of options – that transfer risk and control to varying degrees
 - Joint Ventures – provide a balance

MODELS FOR LOCALLY BASED STAKEHOLDERS IN PROGRESSING INVESTMENT AND DEVELOPMENT



Campus Delivery Oversight

- Whole Campus approach required
- Delivery of Science Park – next phases
- Managing masterplan
 - Dstl / PBL growth plans
 - PHE transition / repurposing
 - Science Park
- Addressing infrastructure needs
 - Water, electricity
 - HNDU heat network
- Synergies with wider South Wiltshire Growth Opportunities

Way Forward

- Working with Campus Partners – scope role and appoint Delivery Director for Porton Campus to;
 - Refresh business plan and delivery process for Porton Science Park
 - Take forward of next phases
 - Develop Campus masterplan and drive opportunities with campus partners
 - Address and resolve campus infrastructure capacity issues
 - Establish marketing strategy and promote Science Park & wider campus opportunities

Questions

