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|-----------------------|---|---|
| In attendance: | Board Members: Paddy Bradley (PB) Cllr Pauline Church (PCh) Mandy Clarke (MC) Doug Gale (DG) Andrew Gudgeon (AG) Carole Kitching (CK) Becky Middleton (BM) Paul Moorby (PM) John Mortimer (JM) – Chair Alex Reed (AR) David Renard (DR) Mark Smith (MS) Keeran Vetrisko (KV) Peter Wragg (PW) – Deputy Chair | Board Advisers and Observers: Alistair Cunningham (AC) – left at 11am Ian Durston (ID) Karen Leigh, BEIS Susie Kemp (SK) Philippa Venables (PV) Flo Churchill (FC) |
| Apologies: | Amanda Burnside (AB) / Col Andrew Dawes (AD) / Alison North (AN) | |
| Guest(s): | Adrian Ford (AF) – Wiltshire College, representing Amanda Burnside Chris Hilton, Wiltshire Council Debby Skellern (DS), SWLEP Ian Baxter, SLC rail James Jackson, Systra Paul Johnson, Transwilt | |
| Chair: | John Mortimer | |
| Minutes: | Deborah House (DKH) | |
| Location: | Ceres Hall, The Corn Exchange, Market Square, Devizes, SN10 1HS | |

| Item | Narrative | Deadline |
|------------|--|----------|
| 1.0 | Welcome / Apologies / Conflicts of Interest | |
| | <p>The meeting opened at 9.55am and the Chair welcomed attendees. Particular welcome was extended to Karen Leigh, the BEIS representative, and the proposed new Board Directors who were attending their first meeting, Flo Churchill, Interim Director Economic Development & Planning for Wiltshire Council and Adrian Ford from Wiltshire College & University Centre representing Amanda Burnside. Welcome was also given to Ian Baxter and James Jackson, who would be presenting on the Rail Strategy and to Paul Johnson of Transwilt, who would be contributing.</p> <p>Apologies were noted, in particular from Alison North, proposed new Board Director who was unable to attend this first meeting.</p> <p>JM reminded attendees of the Conflict of Interests policy:</p> <ul style="list-style-type: none"> PW stated his Conflict regarding the LGF General Account for the Royal Artillery Museum (RAM); and | |



| Item | Narrative | Deadline |
|------------|--|---|
| | <ul style="list-style-type: none"> AR stated his Conflict regarding the IoT, as Catalent was an anchor employer. | |
| 2.0 | Board elections, review of minutes and matters arising | |
| 2.1 | <p>Board elections Appointments of the following people to the SWLEP Board were proposed:</p> <ul style="list-style-type: none"> Mandy Clarke; Paul Moorby; Alison North; Keeran Vetriko; Andrew Gudgeon; Becky Middleton; and Carole Kitching. <p>PW seconded the motion and all were confirmed as Directors of the Board of SWLEP Limited.</p> | |
| 2.2 | The minutes of the Board Meeting held on 24 May 2019 were reviewed and approved. | |
| 2.2 | <p>Matters Arising not on the agenda:</p> <ul style="list-style-type: none"> proposed letter and joint meeting to be held regarding A36 college roundabout at Salisbury – Parvis Khansari advised the meeting that dialogue was underway between Highways England, John Glen MP and Wiltshire Council to get the scheme higher up the political agenda. The Salisbury Recovery Task Group would have the scheme on its agenda and SWLEP would be party to those discussions with John Glen MP; project to develop the next phase of Porton Science Park – was deferred to Board Meeting in September 2019; Governance Framework – was deferred to Board Meeting in September 2019; Annual Delivery Plan – the first quarter report was to have been brought to the July Board. This had been deferred and would be circulated to Board Directors outside this meeting; Operational Budget, three suggested uses of capital funding converting to revenue funding: <ul style="list-style-type: none"> Salisbury brand positioning (£10,000); Sponsoring a business tent at the National Armed Forces Day (NAFD) (£20,000); and development of capital schemes emerging from the Salisbury Cultural Development Strategy (£20,000). | <p>26/09/2019</p> <p>Aug 2019</p> |



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| | <p>SWLEP had checked with BEIS that a capital to revenue swap was acceptable. The Board had decided to support the Salisbury brand positioning and the development of capital schemes emerging from the Salisbury Cultural Development Strategy, but not the business tent sponsorship at the NAFD;</p> <ul style="list-style-type: none"> the Full Business Case for the White Hart Roundabout was deferred to the September Board Meeting; result of HIF for the Southern Connector Road – SK advised that a decision was awaited very shortly from Homes England; defining for Board Directors the DfT retained and non-retained schemes - ID would circulate this during the break to Directors; SBC to provide a summary of the key decisions / who was making them and consequences of delaying that action for Southern Connector Road – this had been deferred to September Meeting; Chippenham Station Hub scheme – would be brought to September meeting; proposals for Salisbury Central Car Park and The Maltings projects – would be brought to the September Board Meeting; Finance and outputs report, review the current situation and discuss what action should be taken for mitigation – there was a build-up of financial risk involving the Local Growth Deal projects and this had already been discussed in private session, but would be brought back to the September Meeting for further discussion; Local Industrial Strategy (LIS) – the SWLEP had been asked by Government to accelerate the production of the Industrial Strategy and to bring it forward to September 2019. In order that the Board could have a full and frank discussion about the LIS, a private session would take place with Directors after the public session. Items which should have been discussed today had therefore been deferred until a later meeting. The Final Draft would be brought to the public Board Meeting in September; and A420 Gablecross Business Case – approval would be sought ex-committee. <p>For information, the meeting was advised that SBC had been successful in the Future High Streets Fund – final case for £20m investment, and although Wiltshire Council had missed out it was still lobbying for support.</p> | <p>26/09/2019</p> <p>26/09/2019</p> <p>26/09/2019</p> <p>26/09/2019</p> <p>26/09/2019</p> <p>26/09/2019</p> <p>26/09/2019</p> <p>Aug 2019</p> |
| 3.0 | Submitted Questions | |
| | <p>Mrs Spickernell had no further questions for the Board Meeting, but re-stated the strong support for the rail strategy. With regard to her questions about Nature Partnerships, PB advised that the SWLEP was working with the groups that would be expected to be in a Nature Partnership on proposals for</p> | |

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| | <p>assessing natural capital and the economic, social and environmental benefits of our natural landscape.</p> <p>The Chair reiterated the highly valued continued engagement of Mrs Spickernell with the SWLEP Board.</p> | |
| 4.0 | Growing Places Infrastructure Fund (GPIF) update | |
| | <p>AR spoke to the paper and advised the meeting that there was currently an Open Call out for between £150k - £1m. Two companies were now going through the due diligence process. The Board had held a discussion about the two companies' proposed loan agreements and, because of confidentiality, this had been held in closed session. The Board's formal confirmation of the earlier discussion was now sought.</p> | |
| | <p>The three loans already issued and now operating in the community were:</p> <ul style="list-style-type: none"> • Woods Group was now operating from a new HQ office in Chippenham following receipt of a loan last year; • Recycling Technologies utilised loan funds to fit out its new production facility and research and development suite in Swindon in respect of the development and manufacture of specialist recycling machines, which they export globally; and • Community Interest Company 'Our Wilton' has just started construction on the development of a business incubation centre and training facility in Wilton. <p>The Swindon and Wiltshire Local Enterprise Partnership Board: APPROVED the application to 'offer' stage from one company in Salisbury; and AGREED further due diligence be undertaken by the GPIF Working Group on two companies following the receipt of the information requested.</p> | Sept 2019 |
| 5.0 | Local Industrial Strategy (LIS) update | |
| | <p>PB spoke to the paper and advised that Government interest in SWLEP's Local Industrial Strategy had escalated and it was now looking to cut 6-7 months off the timeline for production with publication in September /October. There would be a closed session for Directors after the public meeting to go through the work, although many elements had already been brought to the board as part of the strategies.</p> <p>Thanks were given to DG for Chairing the Working Group and for driving the work forward and to the executive team for their work to get us to this stage. An Independent Review of the evidence base had been held to test out the validity of the data and the audit trail and we had received positive feedback and indications where there were weaknesses that needed strengthening. Government had granted £75k to develop the skills and labour market data.</p> | |

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| | <p>Four economists from the University of Bath were employed to develop this analysis and the process had been well-managed by Debby Skellern. Government had also put in resources from BEIS to speed this up. DG mentioned that at the Mansion House dinner, a heavy hint had been that those LEPs with rural in their area should not ignore it. A detailed discussion of all the aspects towards the LIS would be held in private.</p> <p>The SWLEP Board: NOTED the work undertaken since the last meeting to progress the development of the SWLIS; and APPROVED that the SWLEP Chair, Deputy Chair, Director of the SWLEP and LIS Working Group Chair be given the delegated authority of the Board to make decisions and sign-off the draft LIS as required to meet a 2019 publication date.</p> | |
| 6.0 | Rail Strategy – presentation | |
| | <p>ID spoke to the paper giving an overview to the upcoming presentation by Systra and SLC. (Presentation attached.)</p> <p>The Rail Strategy would feed into the transport plans for the two Unitary Authorities and covered the economic benefits of rail to the area with increased connectivity. A stakeholder workshop had been held on 16 January 2019 with 50 representatives from local organisations on the strategy and this would guide SWLEP in its thinking about the future for the next 30 years and feed into the Local Industrial Strategy. Business cases would be completed as specific schemes come through.</p> <p>Ian Baxter (IB) of SLC and James Jackson of Systra presented the Rail Strategy to the Board. IB explained that it was necessary to engage with the rail industry and the SWLEP neighbours and that there was growing interest in third party funding for stations. It was much too big a project for SWLEP to do alone. Other LAs had great experience in completing stations. The Sub-National Transport Bodies to which the two LAs are members, would be crucial to this process.</p> <p>ID had attended the recent Transwilt Conference and Paul Johnson (PJ) was at the meeting today to offer his strong support for the Strategy and what it was seeking to achieve and to reinforce the Strategy's findings. Rail was about connecting communities, although rail was seen as too difficult and roads were the default option. The strength of this report was that this was about routes, not just stations. PJ circulated a handout detailing the future plans for the Transwilt line which would work in conjunction with the outlined Strategy.</p> | |



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| | <p>DR welcomed this strategy and praised a good piece of work. It was now essential to choose the priorities and, for SBC, it would be the important Swindon to Oxford connection.</p> <p>There was a need to set up the working groups to decide what these priorities would be and to kick off the meetings with SWLEP neighbours. It was also suggested that involvement of the passenger bodies as early as possible was important.</p> <p>The Swindon and Wiltshire Local Enterprise Board: APPROVED the rail strategy to be used to guide future SWLEP investments and as an input to the SWLEP Local Industrial Strategy.</p> <p>Thanks were given to the presenters for a comprehensive presentation.</p> | |
| 7.0 | AOB | |
| | <p>The Chair stated that, as so many items had been deferred from this meeting, he was mindful to schedule the September meeting for the whole day. He would be grateful if as many Board Directors as possible would make time in their diaries for this new schedule.</p> | |
| | Date of next meeting | |
| | <p>Thursday, 26 September 2019 Auditorium, Aspire Business Centre, Ordnance Road, Tidworth, SP9 7QD.</p> <p>Board Directors at 9am for a 9.30am start to the public meeting. (Post-meeting note: meeting would be extended until 4pm.)</p> | |
| | <p>Future Meetings</p> <p>Wednesday, 27 November 2019 Committee Room 6, Civic Offices, Swindon Borough Council, Euclid Street, SN1 2JH.</p> <p>Board Directors at 9am for a 9.30am start to the public meeting.</p> <p>Year 2020, all locations yet to be confirmed Wednesday, 22 January 2020 Wednesday, 25 March 2020 Thursday, 21 May 2020 Wednesday, 22 July 2020 Wednesday, 23 September 2020 Wednesday, 27 November 2020</p> | |
| 8.0 | Commissioning Group Project Highlight Reports | |
| | <p>The paper was provided for information and was taken as read.</p> <p>The Board:</p> | |



| Item | Narrative | Deadline |
|-------------|--|----------------------|
| | AGREED that the highlight reports were an accurate representation of the current status of all LGF projects. | |
| 9.0 | Finance and outputs report – programme budgets | |
| | The paper was provided for information and was taken as read. The Board: APPROVED the paper as an accurate summary of the current LGF financial position. | |
| 10.1 | <ul style="list-style-type: none"> Chair's update <p>The list of meetings the Chairman had attended since the last meeting was in the published Board pack. No additional questions were raised.</p> | |
| 10.2 | <ul style="list-style-type: none"> Director's Report <p>The activities were listed in the published Board pack. No additional questions were raised. The Board: NOTED the contents of both the Chair's and Director's reports.</p> | |
| | Close of Part ONE of the meeting at 11am | |
| | The public are excluded from this part of the meeting under the terms of the Swindon and Wiltshire Local Enterprise Partnership Assurance Framework Appendix C, which describes reasons for exclusion of access by the public to meetings and /or reports. In this case the matters discussed will include a disclosure of confidential information. | |
| | Part TWO of the meeting at 11.20am | |
| 11.0 | Local Industrial Strategy (LIS) - workshop | |
| | <p>PB spoke to the paper and outlined the process. Many of the elements had already come to the Board previously and were now being incorporated into the overall Local Industrial Strategy. The timescale for production had been reduced by Government, which had focussed the efforts of the Team. Particular thanks to were given to DS, DH and Government, that is KL.</p> <p>The key outcomes of the LIS were:</p> <ul style="list-style-type: none"> to raise overall productivity of the area; and that all communities could contribute and benefit from economic growth. <p>The purpose of the closed session today was for Directors to have discussions about the emerging themes.</p> <p>Action: Board Directors to receive updates on the emerging narrative.</p> | Aug/Sept 2019 |



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|------|---|-----------------|
| | Action: SK to provide a briefing note to the Board Directors on the situation with Honda. | Aug 2019 |
| | Action: comments to be noted and amended slides circulated. | Aug 2019 |
| | The SWLEP Board: APPROVED the emerging priorities identified and presented to the Board. | |
| | Close of Part TWO of meeting at 1.15pm. | |

Sumner

26.09.19.

Swindon & Wiltshire Rail Strategy SWLEP Board – Devizes July 2019



PURPOSE

CONTEXT

STRATEGY

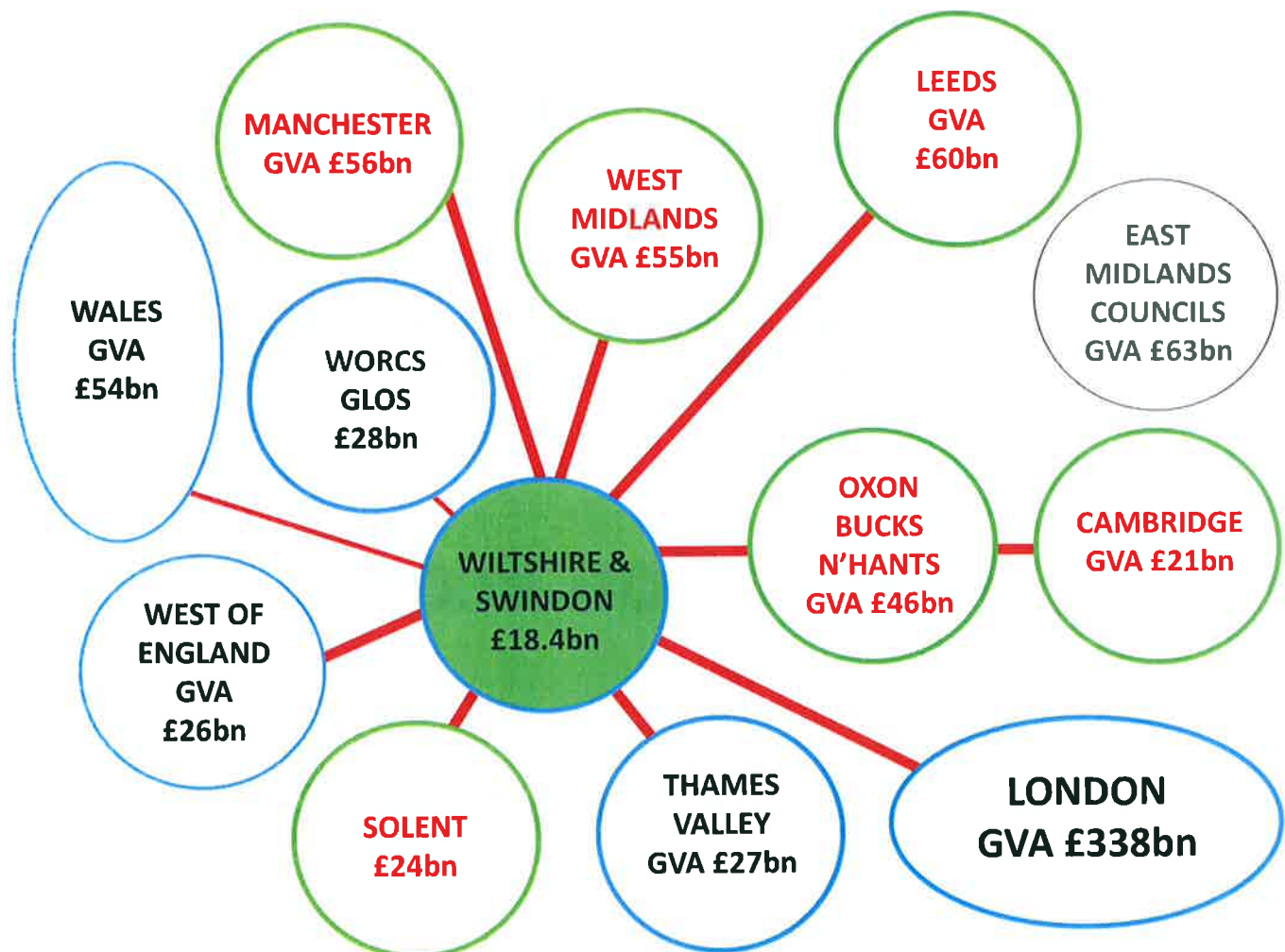
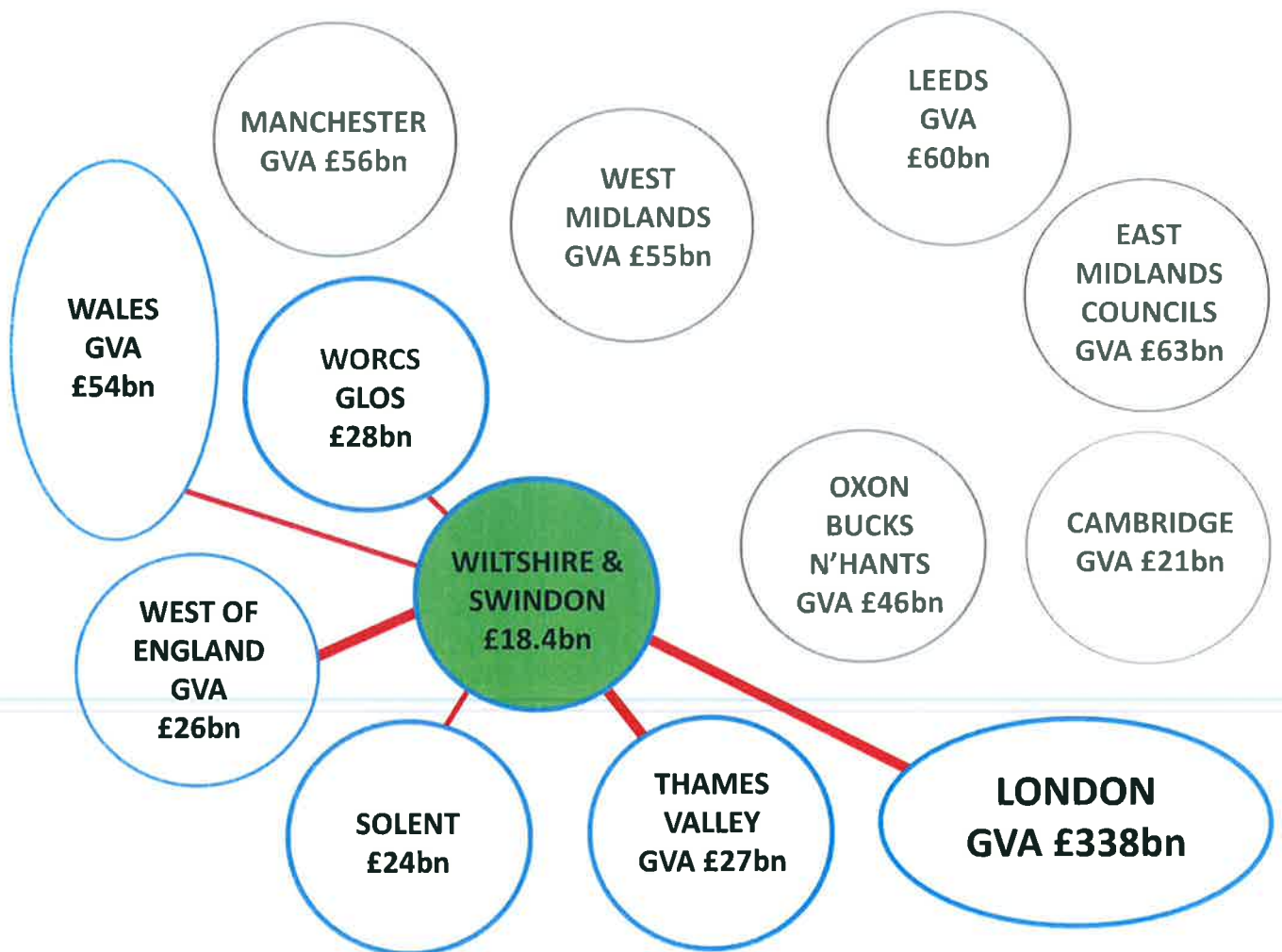
DELIVERY

PURPOSE

**Economy
Communities
Environment**

PURPOSE

= Connectivity



CONTEXT

CONTEXT

699,000 → 764,000

Innovation Economy

25-34 Population Gap



STRATEGY

Free Gifts



Free Gifts

HS2
east west
RAIL



STRATEGY

| | |
|-------|---------------------------|
| ONE | Great Western Main Line |
| TWO | Berks & Hants |
| THREE | West of England Main Line |
| FOUR | Trans-Wilts |

STRATEGY VALUE GVA

| | |
|--------|---------------------------|
| £81.9m | GWML + T. Wilts strategic |
| £17.6m | Berks & Hants |
| £14.9m | West of England Main Line |
| £5.4m | Trans-Wilts local |

STRATEGY VALUE GVA

| | |
|--------|---------------------------|
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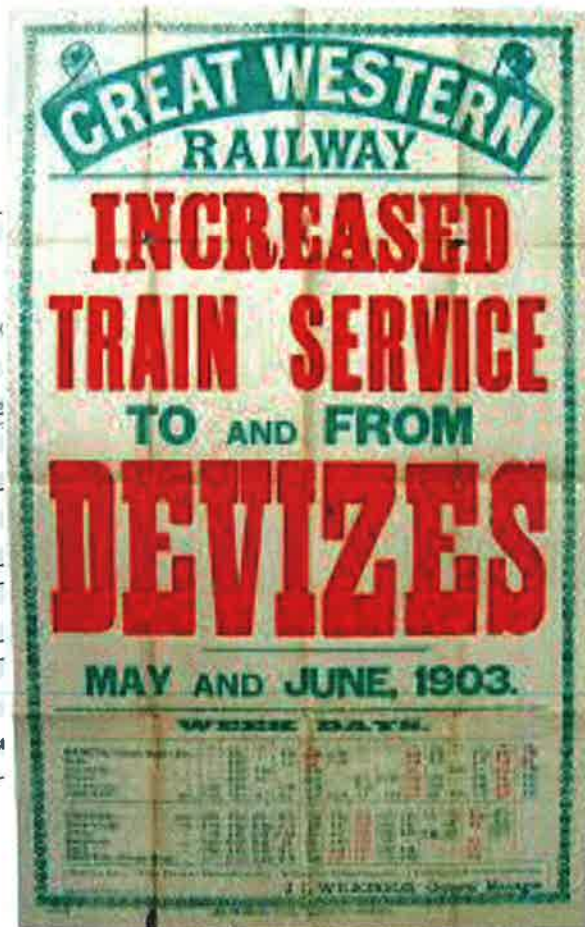
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|----------------|-------------------|
| £119.8m | TOTAL p.a. |
|----------------|-------------------|

Berks & Hants



MONDAYS TO FRIDAYS

| | |
|----------------------|---------------------|
| Operator | Notes |
| Facilities | Cardiff Central |
| Newport | Bristol Parkway |
| Filton Abbey Wood | Weston-super-Mare |
| Bristol Temple Meads | Keynsham |
| Oldfield Park | Bath Spa |
| Chippenham | Freshford |
| Avoncliff | Bradford-on-Avon |
| Melksham | Trowbridge |
| Westbury | Westbury |
| Frome | Dilton Marsh |
| Warminster | Salisbury |
| Romsey | Southampton Central |
| Fareham | |

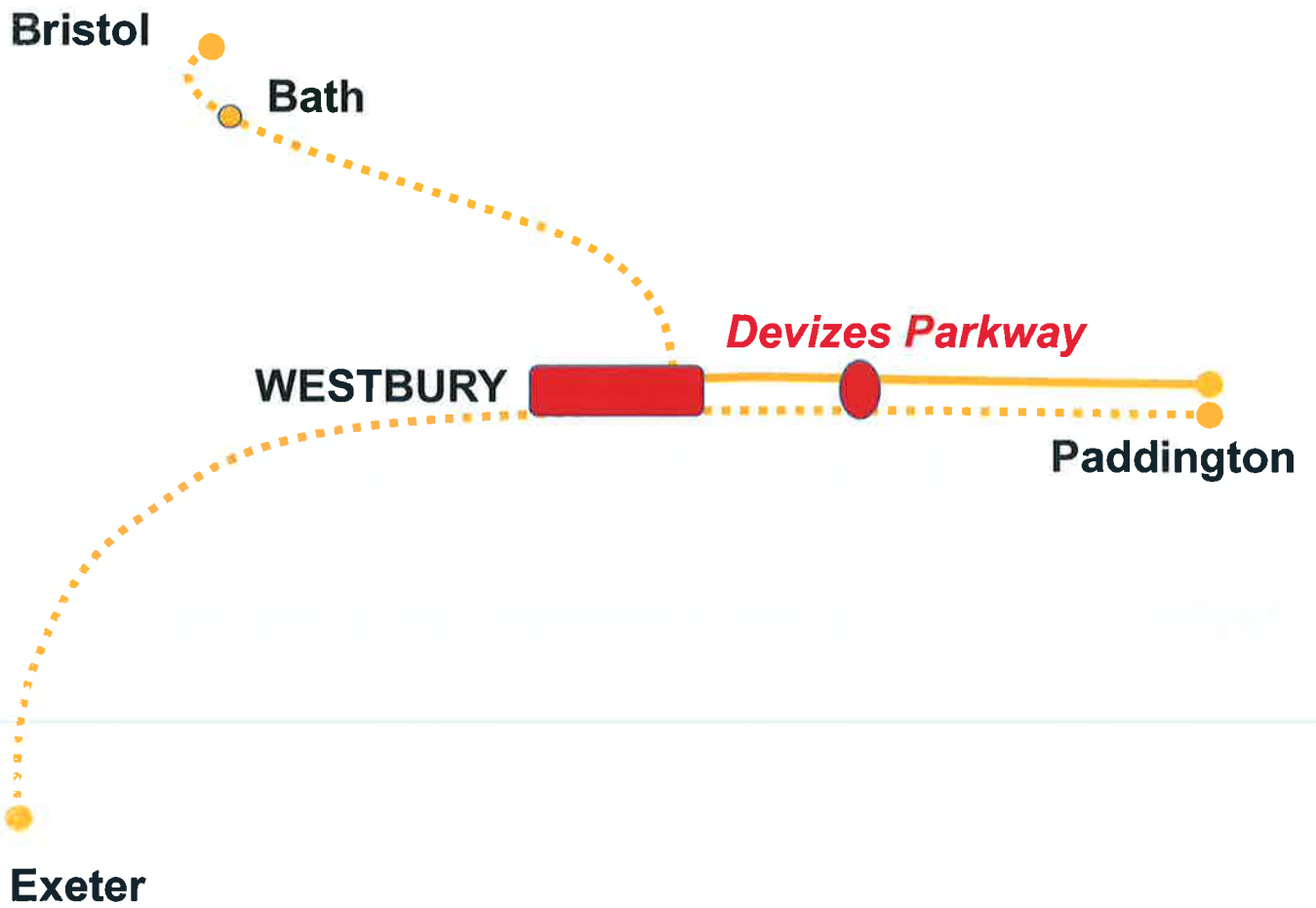


Berks & Hants

ONE 1tph London-Bedwyn-Westbury
(Trowbridge in peaks)

TWO 1 tph Westbury-Exeter-Plymouth

THREE Devizes Parkway new station



Trans-Wilts local

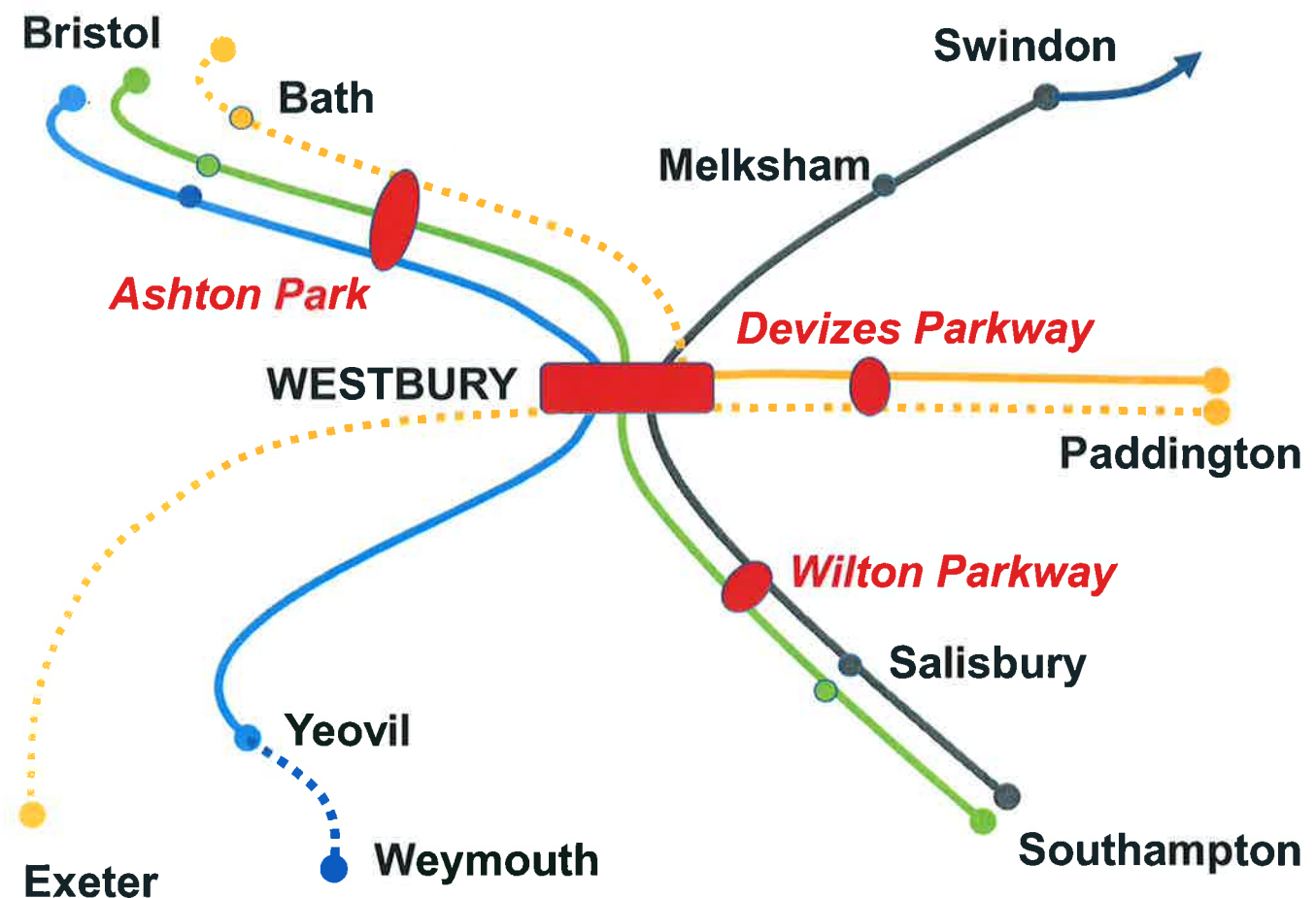
Trans-Wilts local

ONE Consistent Service via Westbury

TWO 2 tph Southampton and Bristol

THREE 1tph Swindon and Yeovil

FOUR Ashton Park New Station

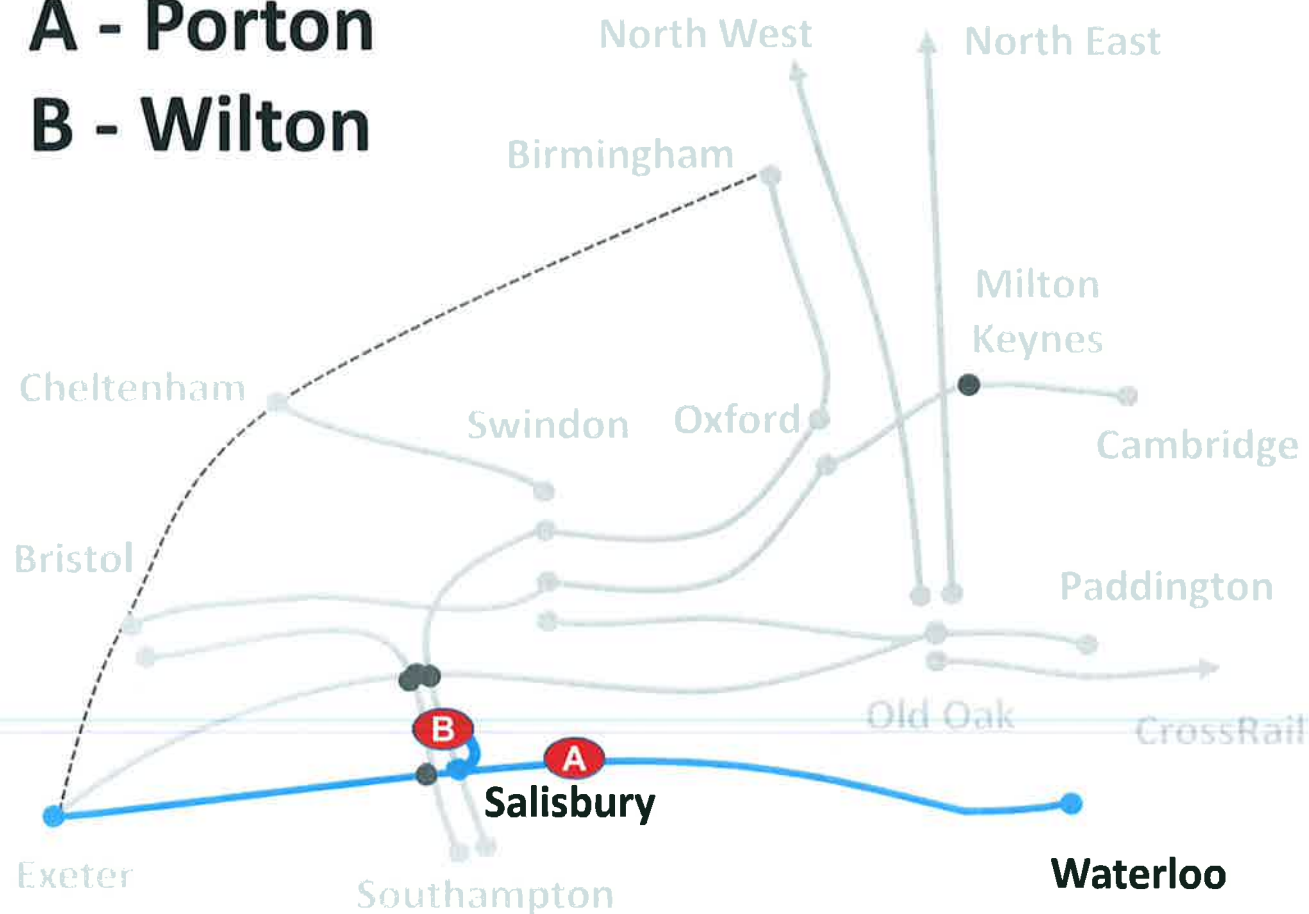


West of England Main Line

West of England Main Line

- ONE** **Salisbury-Waterloo Journey Time
reductions**
- TWO** **Porton Parkway New Station**
- THREE** **Wilton Parkway New Station**
- FOUR** **Service extension to Wilton**

A - Porton
B - Wilton

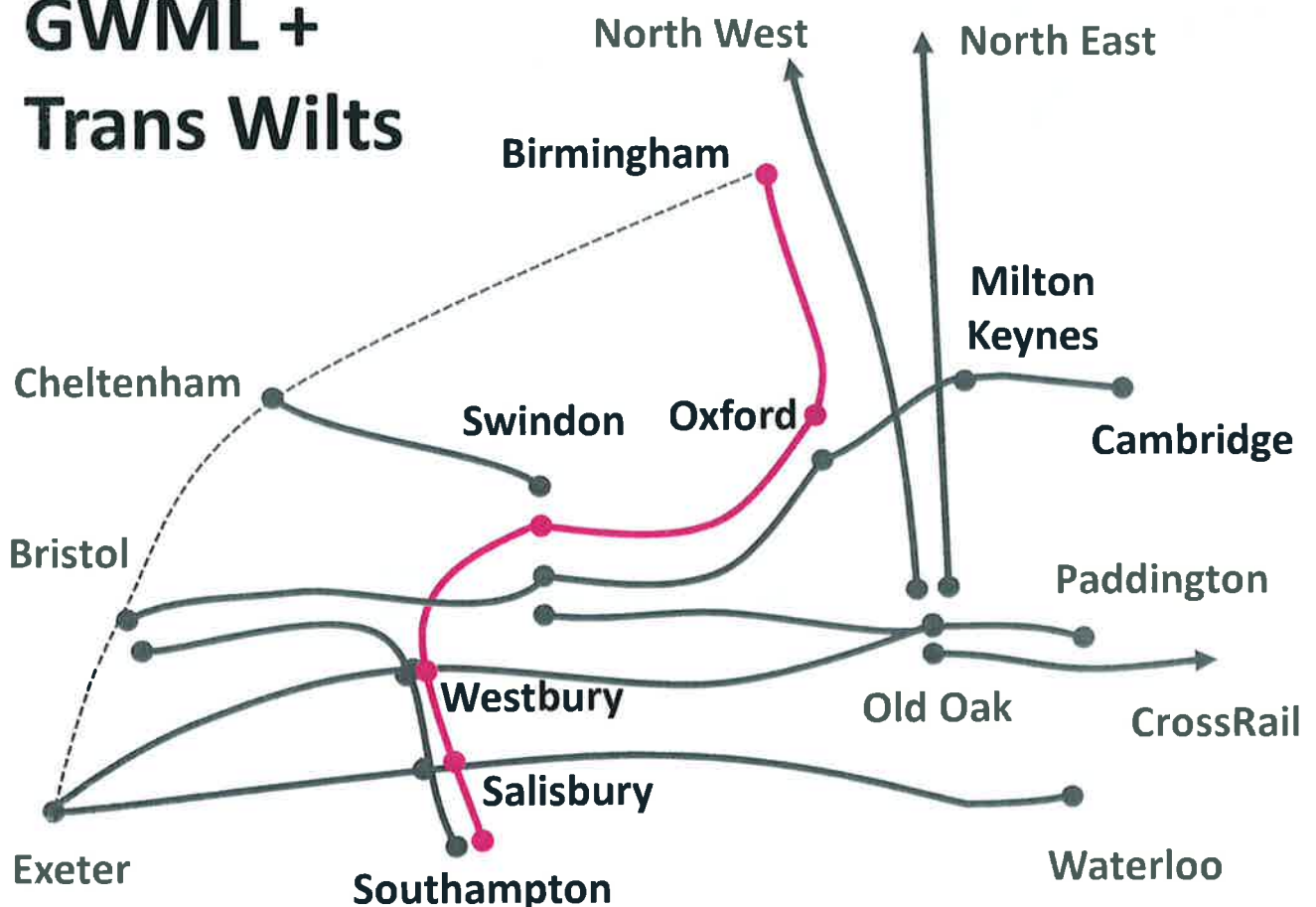


GWML + Trans-Wilts

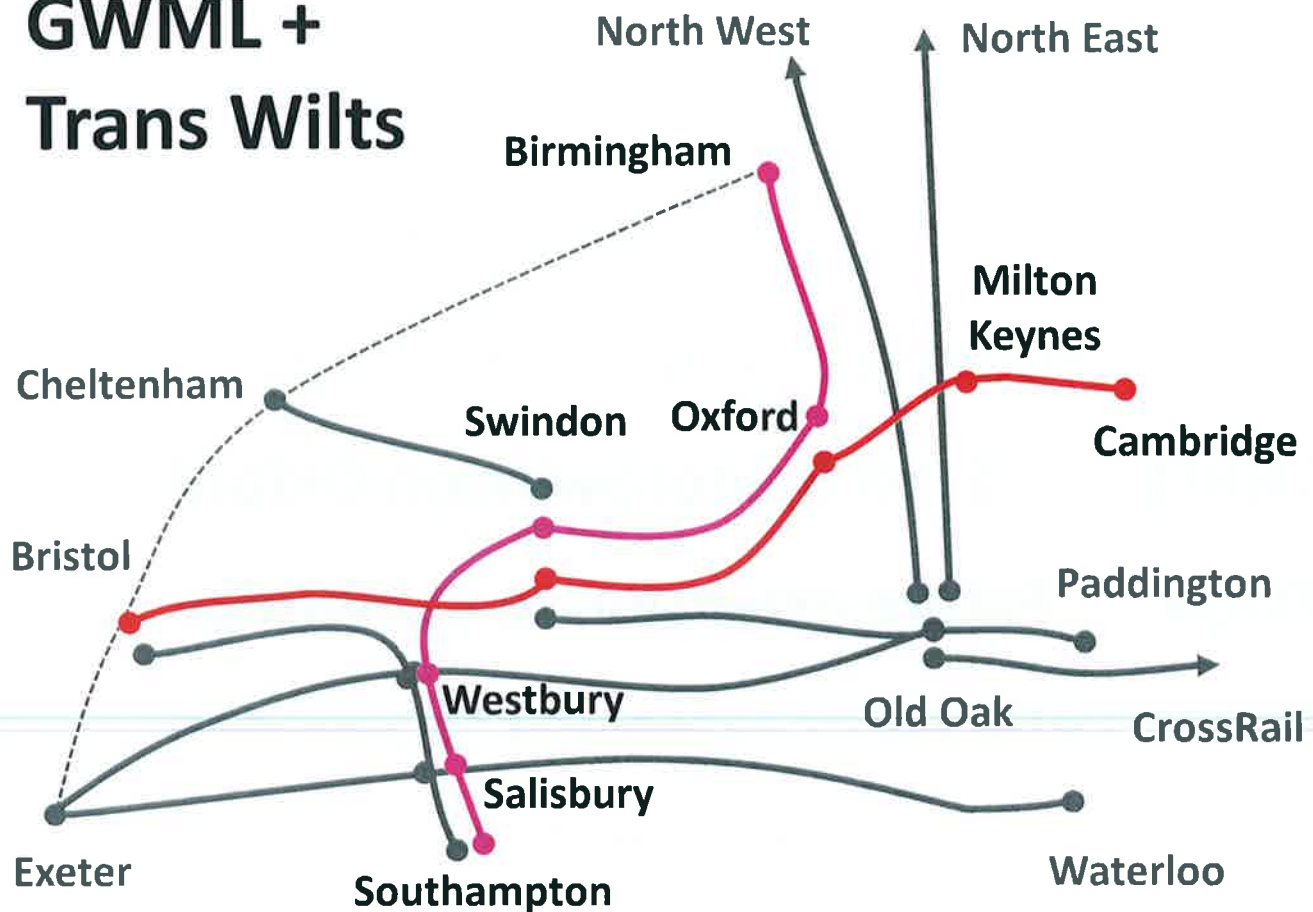
GWML + Trans-Wilts

- ONE 1 tph Solent-Swindon-Oxford
- TWO Future extension to Birmingham
- THREE 1 tph Bristol-Swindon-Oxford
- FOUR Future extension to Cambridge
- FIVE PAD-Didcot extension to Swindon
- SIX Corsham, Swindon W+E, Grove (OCC)
new stations

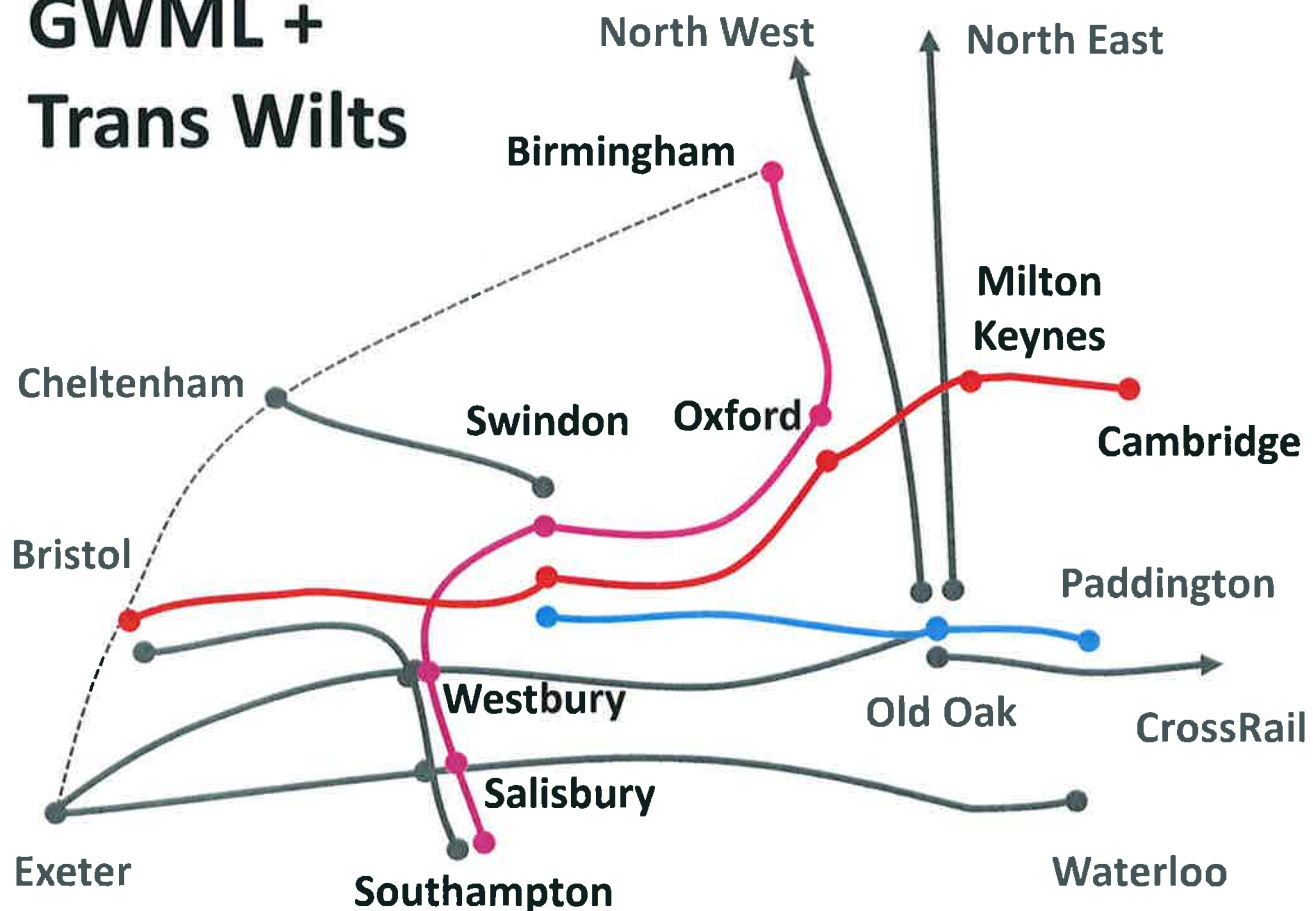
GWML + Trans Wilts



GWML + Trans Wilts



GWML + Trans Wilts



- 1 Corsham
- 2 Swindon W
- 3 Swindon E
- 4 Grove (OCC)
- 5 Wilton Parkway



DELIVERY



DELIVERY

Our key messages

DELIVERY

**This is a set of evidenced
connectivity priorities**

DELIVERY

**This is NOT a set of scheme
business cases**

DELIVERY

**These priorities are
ENDS not MEANS**

DELIVERY CRITERIA

Value
Spatial impact and equity
Politics
Deliverability
Affordability

DELIVERY CRITERIA

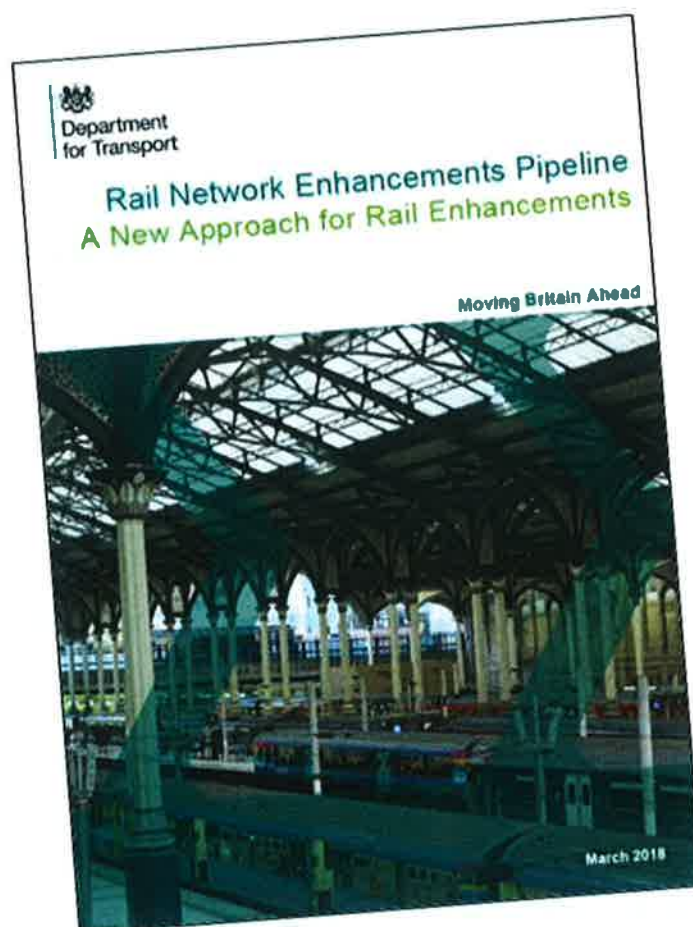
CHOICES

SUGGESTED PRIORITIES

- | | |
|--------------|--|
| ONE | Bristol-Swindon-Oxford/EWR |
| TWO | Trans-Wilts local restructuring Solent-Swindon-Oxford-B'ham |
| THREE | New GWML Stations (with 1+2) |
| FOUR | Paddington-Westbury-(Bristol) |
| FIVE | Salisbury-Waterloo JT/new stations |

MOVING FORWARD

- ONE** Engage with other LAs/LEPs that have delivered/funded multiple-rail schemes
- TWO** 'Task Forces' for service development
BRI-OXF + SOU-BHM + SAL-WAT
- THREE** Integrated development programme
- FOUR** Maximise input to TOC Direct Awards
- FIVE** Choose 1 deliverable station scheme
- SIX** Consider development funding budget



DETERMINE



DEVELOP



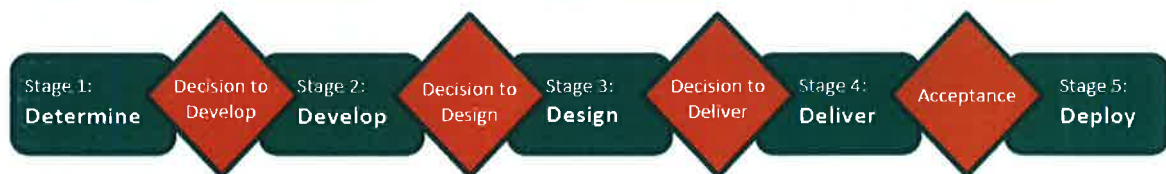
DESIGN



DELIVER



DEPLOY



Western Gateway

Sub-national Transport Body



